Financial Statements and Supplementary Information

June 30, 2013

(A Component Unit of The City of Trenton, State of New Jersey)

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INDEPENDENT AUDITORS' REPORT

the Parking Authority of the City of Trenton (A Component Unit of The City of Trenton, State of New Jersey) To the Commissioners of

ended June 30, 2013 and 2012, and the related notes to financial statements, which We have audited the accompanying financial statements of the business-type activities of the Parking Authority of the City of Trenton (the "Authority") (a collectively comprise the Authority's basic financial statements as listed in the table Component Unit of the City of Trenton, State of New Jersey) as of and for the years

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and financial statements that are free from material misstatement, whether due to fraud maintenance of internal control relevant to the preparation and fair presentation of

Auditors' Responsibility

our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the statements are free from material misstatement. financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and Our responsibility is to express an opinion on these financial statements based on perform the audit to obtain reasonable assurance about whether the financial

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's procedures that are appropriate in the circumstances, but not for the purpose of preparation and fair presentation of the financial statements in order to design audit

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INDEPENDENT AUDITORS' REPORT (CONTINUED)

Auditors' Responsibility (Continued)

evaluating the overall presentation of the financial statements. and the reasonableness of significant accounting estimates made by management, as well as no such opinion. An audit also includes evaluating the appropriateness of accounting policies used expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we express

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities of the Authority as of and for the years ended June 30, 2013 and 2012, and the changes in its financial position and cash flows thereof for the years then ended, in accordance with accounting principles generally accepted in the United States of

Other Matters

Required Supplementary Information

which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, management's discussion and analysis on pages six through nine be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of Accounting principles generally accepted in the United States of America

Supplementary Information

required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to information such as the schedule of operating revenues, expenses and costs funded by operating revenues compared to budget, is presented for the purposes of additional analysis and is not a revenues compared to budget is fairly stated, in all material respects, in relation to the basic financia standards generally accepted in the United States of America. In our opinion, except for the portion the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing and certain additional procedures, including comparing and reconciling such information directly to prepare the basic financial statements. The information except for the portion marked "unaudited," collectively comprise the Authority's basic financial statements. The accompanying supplementary Our audits were conducted for the purpose of forming an opinion on the financial statements that statements as a whole marked "unaudited," the schedule of operating revenues, expenses and costs funded by operating has been subjected to the auditing procedures applied in the audits of the basic financial statements

INDEPENDENT AUDITORS' REPORT (CONTINUED)

Supplementary Information (Continued)

The schedule of operating revenues and expenses by garage and roster of officials has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

tests of its compliance with certain provisions of laws, regulations, contracts and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting financial reporting and compliance. over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Authority's internal control over 24, 2013, on our consideration of the Authority's internal control over financial reporting and on our and compliance and the results of that testing and not to provide an opinion on the internal control In accordance with Government Auditing Standards, we have also issued our report dated October

Certifice Public Accountants

MERCADIEN, P.C.
CERTIFIED PUBLIC ACCOUNTANTS

October 24, 2013



INDEPENDENT AUDITORS' REPORT ON INTERNAL C FINANCIAL REPORTING AND ON COMPLIANCE AND O BASED ON AN AUDIT OF FINANCIAL STATEMENTS ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS OTHER MATTERS CONTROL PERFORMED

(A Component Unit of The City of Trenton, State of New Jersey) The Parking Authority of the City of Trenton To the Commissioners of

contained in Government Auditing Standards, issued by the Comptroller General of the United States, the financial statements of the business-type activities of the Authority as of and for the years ended June 30, 2013 and 2012, and the related notes to financial statements, which collectively comprise the Authority's basic financial statements, and have issued our report thereon dated October 24, 2013. We have audited, in accordance with the auditing standards generally accepted in United States of America and the standards applicable to financial audits

Internal Control over Financial Reporting

the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's the Authority's internal control over financial reporting (internal control) to determine In planning and performing our audits of the financial statements, we considered

assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Authority's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material governance. not allow management or employees, in the normal course of performing their A deficiency in internal control exists when the design or operation of a control does yet important enough to merit attention by those

weaknesses may exist that have not been identified. control that we these limitations, during our audit we did not identify any deficiencies in internal internal control that might be material weaknesses or significant deficiencies. Given first paragraph of this section and was not designed to identify all deficiencies in Our consideration of internal control was for the limited purpose described in the consider to be material weaknesses. However,

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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONTINUED)

Compliance and Other Matters

those provisions was not an objective of our audit, and accordingly, we do not express such an regulations and contracts, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with As part of obtaining reasonable assurance about whether the Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, required to be reported under Government Auditing Standards. The results of our tests disclosed no instances of noncompliance or other matters that are

Purpose of this Report

compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Authority's internal control and compliance. Accordingly, this communication is not suitable for any other purpose The purpose of this report is solely to describe the scope of our testing of internal control and nercedier,

Costigue Rubble Accountants

MERCADIEN, P.C.
CERTIFIED PUBLIC ACCOUNTANTS

October 24, 2013

(A Component Unit of the City of Trenton, State of New Jersey)

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

OVERVIEW OF THE FINANCIAL STATEMENTS

enterprise fund accounting. The enterprise fund concept is similar to the manner in which private business enterprises are financed and operated. The Authority presents its basic financial statements on the accrual basis of accounting. The statements offer short and long-term financial information about the activities and operations of the Authority. The intent is that the costs of providing access to parking facilities on a continuing basis are financed primarily through parking revenue. The Authority has established certain restricted "funds and accounts," as directed by and to safeguard its assets, internal controls have been developed and implemented by management. These internal controls include policies, procedures, approved organizational structures and approved budgets for capital and operating expenditures. Visit the Authority's website section) and the basic financial statements. The Authority is a self-supporting entity and follows enterprise fund accounting. The enterprise fund concept is similar to the manner in which private contact information. at www.tpanj.com for more information regarding the Authority's parking activity and management internal resolution and bond indentures. In an effort to ensure compliance with the Authority's by-laws The annual financial report consists of two parts: The Authority is a self-supporting entity and follows Management's Discussion and Analysis (this

Financial Highlights

balance as of June 30, 2012. Cash and cash equivalents as of June 30, 2013, were \$3,447,892, an increase of 4.89%, from the

June 30, 2012. Total liabilities as of June 30, 2013, were \$32,826,910, an increase of 1.64%, from the balance as of June 30, 2012. The Authority repaid \$361,383 in debt during the fiscal year ended June 30, 2013.

Broad and Front Street garage. This impairment resulted in a decrease in net position of \$3,147,245 Total revenues were below budget by \$195,002 primarily due to the closure and impairment of the

Financial Analysis of the Authority

The Authority's total net position was approximately \$0.4 million as of June 30, 2013. In fiscal year 2013, total assets decreased approximately 7% to \$33.3 million, and total liabilities increased approximately 2% to \$32.8 million. Total net position as of June 30, 2012, was approximately \$3.6 decreased approximately 2% to \$32.3 million. Changes in assets, liabilities and net position between June 30, 2013, 2012 and 2011, are summarized as follows: million. Total assets that year decreased approximately 4% to \$35.9 million, and total liabilities 2013. In fiscal year

(A Component Unit of the City of Trenton, State of New Jersey)

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) (CONTINUED)

Financial Analysis of the Authority (Continued)

Debt Service Renewal and Replacement Other (Deficit) Unrestricted Total Net Position	Long-term debt Other liabilities Total Liabilities Net Position Restricted for	Current Assets Capital assets, net Other assets Total Assets	i i
3,593,387 939,301 77,228 (4,174,616) \$ 435,300	31,267,253 1,559,657 32,826,910	\$ 6,576,992 24,623,361 2,061,857 33,262,210	June 30, 2013
3,320,084 1,068,508 77,228 (883,275) \$ 3,582,545	30,778,263 1,518,520 32,296,783	\$ 6,413,954 28,637,919 827,455 35,879,328	June 30, 2012
3,793,018 1,500,172 142,513 (1,287,920) \$ 4,147,783	31,778,006	\$ 7,654,822 29,018,713 29,018,713 835,955 37,509,490	June 30, 2011
(12) - - 373 (88)	Νων	. (14) 149 (7)	Change 2013-2012

Operating Activities

Commissioners. fees are generated from monthly passes and daily parkers. Rates are set by the Authority's Board of The Authority operates three parking garages in the City of Trenton: Warren Street, Lafayette Yard Liberty Commons. They also operate a surface lot, which is located on Merchant Street. User

garages. As of June 30, 2013, the garage was impaired and the remaining value of the building and improvements was written down completely and a loss due to impairment was recognized in the amount of \$3,503,307. In July 2012, the Authority closed its Broad and Front garage and relocated all parkers to its other

parking revenue for fiscal year 2012 was \$3.508 million, a decrease of approximately 6% from fiscal year 2011. The Authority's total operating expenses for fiscal year 2012 were \$2.58 million, an increase of 4% from fiscal year 2011. The Authority's operating income for fiscal year 2012 was an one million. A decrease of approximately 26% from fiscal year 2011. The following table fiscal year 2012. The Authority's total operating expenses for fiscal year 2013 were \$2.50 million, a decrease of approximately 3% from fiscal year 2012. The Authority's operating income for fiscal year 2013 was \$1.07 million, an increase of approximately 12% over fiscal year 2012. The Authority's total summarizes the changes in revenue, expenses and net position between the fiscal years of 2013 \$0.96 million, The Authority's total parking revenue for fiscal year 2013 was \$3.516 million, a slight increase over 2012 and 2011. of approximately 26%

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) (CONTINUED)

Operating Activities (Continued)

		Year Ended		Percentage Change
	June 30, 2013	June 30, 2012	June 30, 2011	2013-2012
Operating Revenues: Parking Revenue	\$ 3,515,902	\$ 3,508,353	\$ 3,747,628	i i
Other Revenue		59,007	37,223	14
Authorization of Bond Premiums	(19,045)	(36,504)	(16,321)	(48)
Total Operating Revenues	3,564,398	3,530,856	3,768,530	_
Non-Operating Revenues Interest Income	81,055	81,281	81,314	
Total Revenues	3,645,453	3,612,137	3,849,844	
Operating Expenses: Payroll and Fringe Benefits	661,253	843,640	764,956	(22)
Depreciation and Amortization	921,846	884,764	869,257	4 (
Other Operating Expenses	912,436	847,204	839,619	œ
Total Operating Expenses	2,495,535	2,575,608	2,473,832	(3)
Non-Operating Expenses Interest Expense	793,856	1,601,767	1,645,425	(50)
Loss on asset impairment	3,503,307		1	100
Total Expenses	6,792,698	4,177,375	4,119,257	63
Change in Net Position	(3,147,245)	(565,238)	(269,413)	457
Net Position, Beginning of Year	3,582,545	4,147,783	4,417,196	(14)
Net Position, End of Year	\$ 435,300	\$ 3,582,545	\$ 4,147,783	(88)

(A Component Unit of the City of Trenton, State of New Jersey)

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) (CONTINUED)

Capital Assets and Debt Administration

garage. The following table summarizes the changes in capital assets, net of depreciation, between the fiscal years 2013, 2012 and 2011. majority relating At June primarily to its parking facilities. The total represents a 17% decrease from last year. of the decrease was due to a write down related to the impairment of the Broad and Front 30, 2013, the Authority had a total of \$30,215,692 invested in property and equipment

Depreciation Total Capital Assets, Net	Less: Accumulated	Furniture and Fixtures Automotive Equipment	Improvements	Land	
မ	1	I		€9	ے
24,623,361	(5,592,331)	16,156	1,834,879	1,788,122	lune 30, 2013
<u>\$ 24,623,361</u> <u>\$ 28,637,919</u> <u>\$ 29,018,713</u>	(7,740,264	33,656	4,016,572	\$ 1,788,122	June 30, 2012
\$ 29,018,713	(6,899,441)	33,656	3,639,835	\$ 1,788,122	June 30, 2011
(14)			(54)		Percentage Change 2013-2012

statements More detailed information about the Authority's capital assets is presented in Note E of the financial

2011: The following table summarizes the changes in capital debt between the fiscal year 2013, 2012 and

2	\$ 32,748,644	\$ 31,785,550	\$ 32,473,261	าds Payable
Change 2013-2012	June 30, 2011	June 30, 2012	June 30, 2013	
Percentage				

Bon

In March 2013, the Authority issued \$19,295,000 in Series 2013A and \$9,030,000 in Series 2013B Parking Revenue Refunding Bonds which refunded Series 2001 bonds in the amount of \$18,840,000 and advance-refunded Series 2003 bonds in the amount of \$8,460,000.

statements. More detailed information about the Authority's bonds payable is presented in Note F of the financial

STATEMENT OF NET POSITION

ASSETS Current Unrestricted Assets Cash and cash equivalents Investments Accounts receivable, net of allowance for doubtful accounts of \$253,283 in 2013 and \$138,050 in 2012 Accrued interest receivable Prepaid expenses Total Current Unrestricted Assets Restricted Assets Cash and cash equivalents	June 30 2013 \$ 493,761 \$ 1,297,419 103,573 23,016 49,307 1,967,076	
Accrued interest receivable Prepaid expenses	23,016 49,307	17,737 49,642
Total Current Unrestricted Assets	1,967,076	1,948,134
Restricted Assets		
Cash and cash equivalents		
Current debt service account	1,057,184	426,213
Reserve account	880,418	1,238,252
Renewal and replacement account	939,301	1,068,508
Rebate fund	77,228	77,228
	2,954,131	2,810,201
Investments in debt securities - reserve account	1,655,785	1,655,619
Total Restricted Assets	4,609,916	4,465,820
Property and Equipment	24,623,361	28,637,919
Construction Advances	13,923	70,784
Bond Issuance Costs	692,173	756,671
Deferred Loss on Refunding of Bonds	1,355,761	
Total Assets	\$33,262,210	\$ 35,879,328

STATEMENT OF NET POSITION (CONTINUED)

Total Liabilities and Net Position	Total Net Position	(Deficit) Unrestricted	Other	Renewal and Replacement	Debt Service	Restricted for:	Net Position	Total Liabilities	Long-Term Portion of Bonds Payable	Total Current Liabilities Payable from Restricted Assets	Accrued interest payable on bonds	Garage debt - current portion	Bonds payable - current portion	Current Liabilities Payable from Restricted Assets	Total Current Liabilities Payable from Unrestricted Assets	Deferred revenue	Accrued liabilities	Accounts payable	Current Liabilities Payable from Unrestricted Assets	LIABILITIES AND NET POSITION	
\$33,262,210	435,300	(4,174,616)	77,228	939,301	3,593,387			32,826,910	31,267,253	1,495,879	289,871	ı	1,206,008		63,778	4,446	53,522	\$ 5,810			Jun 2013
\$ 35,879,328	3,582,545	(883,275)	77,228	1,068,508	3,320,084			32,296,783	30,778,263	1,417,637	393,798	16,552	1,007,287		100,883	5,559	49,696	\$ 45,628			June 30, 2012*

^{*}Some amounts have been adjusted to conform with current year presentation.

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

Net Position, End of Year	Net Position, Beginning of Year	Net Loss	Total Non-Operating Expenses	Loss on asset impairment	Interest expense	Interest income	Non-Operating Revenues (Expenses)	Operating Income	Total Operating Expenses	Depreciation and amortization	General and administrative	Operating Expenses	Total Revenues	Amortization of bond premiums	Interest income	Rental income	Parking revenues	Revenues	
\$ 435,300	3,582,545	(3,147,245)	(4,216,108)	(3,503,307)	(793,856)	81,055		1,068,863	2,495,535	921,846	1,573,689		3,564,398	(19,045)	37,341	30,200	\$ 3,515,902		Year Ende
435,300 \$ 3,582,545	4,147,783	(565,238)	(1,520,486)		(1,601,767)	81,281		955,248	2,575,608	884,764	1,690,844		3,530,856	(36,504)	32,440	26,567	\$ 3,508,353		Year Ended June 30, 2013 2012*

^{*}Some amounts have been adjusted to conform with current year presentation.

STATEMENT OF CASH FLOWS

Changes in current assets and liabilities Accounts receivable Prepaid expenses and deposits Accrued interest receivable Accounts payable Accrued liabilities Deferred revenue Investments Net Cash Provided by Operating Activities	Operating Activities Operating income Adjustments to reconcile operating income to net cash provided by operating activities Depreciation Amortization Bad debt expense	Cash and Cash Equivalents, Unrestricted Cash and Cash Equivalents, Restricted Reconciliation of Operating Income to Net Cash Provided by	Net Increase (Decrease) in Cash and Cash Equivalents Cash and Cash Equivalents, Beginning of Year Cash and Cash Equivalents, End of Year	Cash Flows from Capital and Related Financing Activities Repayment of borrowings Purchases of property and equipment Non-operating interest expense Construction advances Transfer to Escrow Account Net Cash Used in Financing Activities	Cash Flows from Investing Activities Non-operating interest income Purchase of investments, net Net Cash Provided by Investing Activities	Cash Flows from Operating Activities Parking revenue Rental income Investment return General and administrative expenses Net Cash Provided by Operating Activities
(116,210) 335 (5,279) (39,818) 3,826 (1,113) \$ 1,965,405	\$ 1,068,863 862,919 60,949 130,933	\$ 493,761 2,954,131 \$ 3,447,892	160,659 3,287,233 \$ 3,447,892	(361,383) (351,668) (897,783) 56,860 (312,463) (1,866,437)	81,055 (19,364) 61,691	Year Ende 2013 \$ 3,529,512 \$ 30,200 15,040 (1,609,347) 1,965,405
(27,665) (4,524) (330) (74,188) 5,476 (4,711) 2,582 \$ 1,807,452	\$ 955,248 840,823 43,941 70,800	\$ 477,032 2,810,201 \$ 3,287,233	(1,199,790) 4,487,023 \$ 3,287,233	(987,291) (460,029) (1,613,520) (27,898) - (3,088,738)	81,496 - 81,496	Year Ended June 30, 2013 2012* 2013 2012* 529,512 \$ 3,546,777 30,200 26,567 15,040 (1,811) 609,347) (1,764,081) 965,405 1,807,452

^{*}Some amounts have been adjusted to conform with current year presentation.

(A Component Unit of the City of Trenton, State of New Jersey)

NOTES TO FINANCIAL STATEMENTS

P BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Business

Parking Authority of the City of Trenton (the "Authority") was created to construct and operate parking facilities to serve the municipality of Trenton, New Jersey. The Authority collects its revenues from users of the facilities. The Authority is a component unit of the City of Trenton, New Jersey (the "City"), since it is financially accountable to the City.

Basis of Accounting

have been prepared on the accrual basis of accounting and in accordance with accounting principles generally accepted in the United States of America applicable to governmental proprietary-type funds. Revenues are recognized when earned, and expenses are recognized accounts and reported in the financial statements. The accompanying financial statements Basis of accounting refers to the point at which revenues or expenses are recognized in the when incurred

Guides and AICPA Statements of Position, if applicable, and cleared by GASB; AICPA Practice Bulletins, if applicable, and cleared by GASB; Implementation Guides published by the Financial Accounting Standards Board ("FASB"); AICPA pronouncements that are not specially applicable to state and governmental entities; FASB Statements and Interpretations; source of accounting principles to utilize in determining proper accounting treatment. The hierarchy is as follows: GASB Statements and Interpretations; GASB Technical Bulletins; American Institute of Certified Public Accountants ("AICPA") Industry Audit and Accounting In its accounting and financial reporting, the Authority follows the pronouncements of the Governmental Accounting Standards Board ("GASB") and other entities that promulgate accounting principles. Per GASB Statement 55, The Hierarchy of Generally Accepted and Accounting Principles Board Opinions and Accounting Research Bulletins of the Committee of Accounting Procedure issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements. Accounting Principles for State and Local Governments, priority is established as to which

Operating Revenues and Expenses

earned on unrestricted cash and investments. Operating expenses consist of costs related to parking service. and expenses The Authority's operating revenues consist of parking revenues, rental income and interest All other revenues and expenses are reported as non-operating revenues

Cash Equivalents

securities with original maturities of three months or less. For the purpose of the statements of cash flows, cash equivalents are all highly liquid

Accounts Receivable, Net of Allowance for Doubtful Accounts

accounts is set up by charging net income. Amounts are charged against the allowance for doubtful The Authority evaluates all accounts receivable on an annual basis. accounts when management believes that collectibility of some receivables An allowance for doubtful

(A Component Unit of the City of Trenton, State of New Jersey)

NOTES TO FINANCIAL STATEMENTS

⋗ BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property and Equipment and Depreciation

Property and equipment is stated at cost and is depreciated for financial reporting purposes on a straight-line basis over the estimated useful lives of the assets: 25-50 years for automotive equipment. buildings, 10-30 years for improvements, 5-15 years for furniture and fixtures, and 5 years for useful lives of the related assets are expensed as incurred. Repairs and maintenance expenditures which do not extend the

Bond Issuance Costs

respective bonds. Amortization charged to operations for the years ended June 30, 2013 and 2012, was \$36,234 and \$36,398, respectively.

Income Taxes

existing statute. As a public body, the Authority is exempt from both federal and state income taxes under

Use of Estimates

assumptions that affect certain reported amounts and disclosures. Accordingly, actual results accepted in the United States of America requires could differ from those estimates The preparation of financial statements in conformity with accounting principles generally management to make estimates and

Unemployment Trust Fund

as needed for benefits paid to former employees. The State Unemployment Compensation Fund is reimbursed out of current operating income

Restricted Accounts

various funds: In accordance with the bond resolutions and trust agreements, the Authority has established

	service account	Current debt	Account
next succeeding fiscal year, as it such principal amounts accrued evenly throughout the year.	interest and principal due in the	Amounts needed for accrued bond Interest and	Amount
	due on October 1 and April 1.	Interest and principal payments	Use for Which Restricted

(A Component Unit of the City of Trenton, State of New Jersey)

NOTES TO FINANCIAL STATEMENTS

۸ BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Rebate fund	Renewal and replacement account	Account Reserve account
Withdrawals only.	Withdrawals. Deposits by resolution only.	Amount Use for Which Restricted Amounts needed for maximum Interest and principal payments not funded by current debt service accounts.
Required draws for rebatable	Authorized draws for costs and unusual or extraordinary maintenance or repairs, renewal and replacement of equipment, the acquisition of capital additions or improvements.	Use for Which Restricted Interest and principal payments not funded by current debt service accounts.

Other Post Employment Benefits ("OPEB") Other than Pensions

arbitrage.

financial reporting requirements for government employers which provide post employment benefits other than pensions. Since the Authority participates in a multiple-employer cost-sharing plan ("Public Employees' Retirement System" ("PERS")), the Authority's portion of this the state's Comprehensive Annual Financial Report. The based on billings from the State PERS. Required financial statements. liability and cost is calculated and recorded at the State of New Jersey level and included in On July 1, 2007, the Authority implemented GASB Number 45, which covers accounting and Required financial statement disclosure requirements The Authority records OPEB expense

Net Position

Restricted

required per bond resolution. Amounts are restricted for debt service, renewal and replacement and other charges as

Unrestricted

expenses net of capital assets and related debt. The unrestricted net position represents resources available for current operating

(Deficit) Unrestricted	restricted net position	vested in capital assets, net of related debt	
8		0	
(4,174,616)	1,903,298	(6,077,914)	2013
8		€9	
(883,275)	1,847,251	(2,730,526)	2012

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Rounding

Some schedules in the financial statements may have dollar differences due adjustments. to rounding

(A Component Unit of the City of Trenton, State of New Jersey)

NOTES TO FINANCIAL STATEMENTS

B. CASH AND CASH EQUIVALENTS AND INVESTMENTS

funds and short-term investments with original maturities of three months or less. Cash and cash equivalents and investments include amounts on deposit, petty cash, change

depository unless such funds are secured in accordance with the Governmental Unit Deposit are federally insured associations located in or having a branch office in the State of New Jersey, the deposits of which in New Jersey. Public depositories include state or federally chartered banks, savings banks or Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution The statute requires that no governmental unit shall deposit public funds in a public

the depository must provide collateral having a market value equal to 100 percent of the amount funds; and, if the public funds deposited exceed 75 percent of the capital funds of the depository, exceeding 75 percent. The market value of the collateral must equal five percent of the average daily balance of public

funds of not less than \$25,000,000. Board or a banking institution that is a member of the Federal Reserve System and has capital All collateral must be deposited with the Federal Reserve Bank, the Federal Home Loan Bank

as follows: As of June 30, 2013 and 2012, the Authority's bank balances were exposed to custodial credit risk

sured and Collateralized	⇔	2013 824,878 4 549 231	\$ 30,	2012 849,878 4 293 774
sured and Collateralized	€	824,878	↔	849,878
iinsured and Collateralized		4,549,231		4,293,774
ninsured and Uncollateralized		1,047,419		1,035,426
Total	₩	6,421,528	S	6,179,079

Deposits

Un

Deposit Insurance Corporation ("FDIC"). The Authority approves and designates the authorized depository institution based on evaluation of solicited responses and certifications collateral valued at market or par, whichever is lower, less the amount covered by the Federal the possession of an outside party. The Authority's policy requires deposits to be secured by deposits may not be returned or the Authority will not be able to recover collateral securities in provided by financial institutions. Custodial credit risk for deposits is the risk that in the event of a bank failure, the Authority's

Authority has with any one issuer that exceeds five percent or more of its total investments. Investments issued or explicitly guaranteed by the U.S. government and the New Jersey Cash Management Fund are excluded from this requirement. None of the investments held by the Authority are exposed to concentration of credit risk. Concentration of Credit Risk - This is the risk associated with the amount of investments the

its obligations. In general, the Authority does not have an investment policy regarding Credit Credit Risk - This is the risk that an issuer or other counterparty to an investment will not fulfill Risk, however, the Authority had no investments that were subject to credit risks as of June

(A Component Unit of the City of Trenton, State of New Jersey)

NOTES TO FINANCIAL STATEMENTS

ĒΩ CASH AND CASH EQUIVALENTS AND INVESTMENTS (CONTINUED)

Deposits (Continued)

means of managing its exposure to fair value losses arising from interest rate fluctuations. However, its practice is to hold investments to maturity. value of an investment. The Authority has a formal policy that limits investment maturities as Interest Rate Risk - This is the risk that changes in interest rates will adversely affect the fair

C. INVESTMENTS

investment advisors and are carried at fair value. Assets on the statement of net position. Unrestricted investments are held by the Authority's Investments consist of treasury obligations and taxable bonds. Authority's custodial agent in an account for the Authority and are included in Restricted These investments are held by

Fair Value Measurements

generally accepted in the United States of America. The Authority follows the Fair Value Measurements Topic of the FASB Accounting Standards Codification, which provides a framework for measuring fair value under accounting principles

approach, the Authority often utilizes certain assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable inputs. The Authority utilizes valuation techniques that maximize the use the inputs used in the valuation techniques the Authority is required to provide the following information according to the fair value hierarchy. The fair value hierarchy ranks the quality and Codification, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In at fair value will be classified and disclosed in one of the following three categories: reliability of the information used to determine fair values. Financial assets and liabilities carried of observable inputs and minimize the use of unobservable inputs. Based on the observability of determining fair value, the Authority uses the stock market index approach. defined 3 the Fair Value Measurements Topic of the FASB Accounting

and federal agency mortgage-backed securities, which are traded by dealers or brokers in New York Stock Exchange. Level 1 also includes U.S. Treasury and federal agency securities transactions involving identical assets or liabilities. active markets. Valuations are obtained from readily available pricing sources for market Level 1 - Valuations for assets and liabilities traded in active exchange markets, such as the

observable for substantially the full term of the asset or liability. Level 2 - Valuations for assets and liabilities traded in less active dealer or broker markets. Valuations are obtained from third party pricing services for identical or similar assets or liabilities. If the asset or liability has a specified (contractual) term, the Level 2 input must be

assigned to such assets or liabilities. 3 valuations incorporate certain assumptions and projections in determining the fair value techniques, and not based on market exchange, dealer, or broker traded transactions. methodologies, including option pricing models, discounted cash flow models and similar Valuations for assets and liabilities that are derived from other valuation

(A Component Unit of the City of Trenton, State of New Jersey)

NOTES TO FINANCIAL STATEMENTS

ဂ INVESTMENTS (CONTINUED)

Investments

due to the limited market activity of the instrument. not available, fair value is based upon externally developed models that use unobservable inputs available, or market prices provided by recognized broker dealers. The fair value of investment securities is the market value based on quoted market prices, when If listed prices or quotes are

Fair Value on a Recurring Basis

The table below presents the balances of investments measured at fair value on the statement of net position as of June 30, 2013 and 2012:

Available for sale securities Total		Available for sale securities Total	
Total \$2,941,046 \$2,941,046		Total \$2,953,204 \$2,953,204	
Level 1 \$2,941,046 \$2,941,046	June 30, 2012	Level 1 \$2,953,204 \$2,953,204	June 30, 2013
8	0, 201;	8 8	0, 201;
Level 2		Level 2	w
8 8		8 8	
Level 3		Level 3	

Ö. CONCENTRATION OF RISK

Revenues collected from the State of New Jersey were 39% and 45% of total parking revenues for the years ended June 30, 2013 and 2012, respectively. Any additional substantial decrease in these revenues could have a material effect on the operations of the Authority.

ш PROPERTY AND EQUIPMENT

Property and equipment for the years ended June 30, 2013 and 2012, consist of the following:

Total property and equipment	Less accumulated depreciation	Subtotal	Automotive equipment	Furniture and fixtures	Improvements	Buildings	Land		
<u>\$ 28,637,919 </u>	7,740,264	36,378,183	33,656	98,428	4,016,572	30,441,405	\$ 1,788,122	2012	June 30,
8	ĺ						€		
(511,251)	862,919	351,668		18,091	333,577	ï	•	Additions	
\$3,503,307	862,919 3,010,852	6,514,159	17,500		2,515,270	3,981,389	⇔ '	Deletions	
les.	1						↔	1	
24,623,361	5,592,331	30,215,692	16,156	116,519	1,834,879	26,460,016	\$ 1,788,122	2013	June 30,

(A Component Unit of the City of Trenton, State of New Jersey)

NOTES TO FINANCIAL STATEMENTS

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Total property and equipment	Less accumulated depreciation	Subtotal	Automotive equipment	Furniture and fixtures	Improvements	Buildings	Land	:. PROPERTY AND EQUIPMENT (CONTINUED) June 30, 2011
\$ 29,018,713	6,899,441	35,918,154	33,656	15,136	3,639,835	30,441,405	\$ 1,788,122	(CONTINUED) June 30, 2011
\$ 29,018,713 \$ (380,794) \$	840,823	460,029	•		376,737	1	⇔ '	Additions
				1	·	•	⇔ '	Deletions
\$ 28,637,919	7,740,264	36,378,183	33,656	98,42	4,016,57	30,441,40	\$ 1,788,122	June 30, 2012

June 30, 2013 and 2012, respectively. Depreciation expense charged to operations was \$862,919 and \$840,823 for the years ended

In July 2012, the Authority closed its Broad and Front garage and relocated all parkers to other garages. As of June 30, 2013, the garage was impaired and the remaining value of the building and improvements was written down completely and a loss due to impairment was recognized in the amount of \$3,503,307.

F. BONDS PAYABLE

by the Authority from the operation of its parking system and the full faith, credit and taxing power of the City of Trenton, New Jersey. The City guarantees the payment of the bonds. Additionally, the bonds have been insured to guarantee payment of principal and interest. The bonds are payable as to principal and interest from the fees, rentals or other charges derived

The bonds mature annually from April 1, 2005 through April 1, 2034.

and making improvements to the parking facilities in the City. revenue bonds outstanding: Bond resolutions have been adopted by the Authority for the purpose of acquiring, constructing and making improvements to the parking facilities in the City. The following is a summary of

Total	Parking Revenue (Series 2013B)	Parking Revenue (Series 2013A)	Parking Revenue (Series 2006)	Series
	3/7/13	3/7/13	3/7/06	Issue Date
	1.50%- 4.00%	1.50%- 4.00%	5.26%- 5.50%	Interest Rates
\$ 32,845,000	9,030,000	19,295,000	\$ 4,520,000	Amount of Original Issue

NOTES TO FINANCIAL STATEMENTS

F. BONDS PAYABLE (CONTINUED)

Less deferred loss on defeasance (2006 Refunding) Total Less current portion Bonds payable, net of current portion	Series Parking Revenue Refunding (Series 2001) Parking Revenue (Series 2003) Parking Revenue (Series 2006) Subtotal	Less deferred loss on defeasance (2006 Refunding) Total Less current portion Bonds payable, net of current portion	Series Parking Revenue Refunding (Series 2001) Parking Revenue (Series 2003) Parking Revenue (Series 2006) Parking Revenue Refunding (Series 2013) Subtotal
167,833 32,748,644 970,638 \$ 31,778,006	June 30, 2011 \$ 19,485,000 9,186,477 4,245,000 32,916,477	160,290 31,785,549 1,007,287 \$30,778,262	June 30, 2012 \$18,840,000 8,955,839 4,150,000
1.007,287	Additions -	28,325,000 1,206,008 \$ 27,118,992	Additions 28,325,000 28,325,000
7,543 963,095 970,638 \$ 7,543	Deletions \$ 645,000 230,638 95,000 970,638	7,543 27,637,288 1,007,287 \$26,630,001	Deletions \$18,840,000 8,704,831 100,000
160,290 31,785,549 1,007,287 \$ 30,778,262	June 30, 2012 \$ 18,840,000 8,955,839 4,150,000 31,945,839	152,747 32,473,261 1,206,008 \$ 31,267,253	\$ 251,008 4,050,000 28,325,000 32,626,008

Total maturities of bonds are as follows:

Total	2034	2029 - 2033	2024 - 2028	2019 - 2023	2018	2017	2016	2015	2014	ear Ending June 30,
\$32,626,008	955,000	6,900,000	9,740,000	8,200,000	1,470,000	1,420,000	1,380,000	1,355,000	\$ 1,206,008	Principal
\$ 12,391,746	20,063	776,908	2,432,522	3,932,093	958,466	1,009,933	1,050,947	1,081,222	\$ 1,129,592	Interest
\$ 45,017,754	975,063	7,676,908	12,172,522	12,132,093	2,428,466	2,429,933	2,430,947	2,436,222	\$ 2,335,600	Total

(A Component Unit of the City of Trenton, State of New Jersey)

NOTES TO FINANCIAL STATEMENTS

F. BONDS PAYABLE (CONTINUED)

Refunding Bond Issues

advance-refund the callable portion, \$4,075,000, of the \$14,035,000 of outstanding Series 2003 Parking Revenue Bonds of the Authority used to construct the Liberty Commons facility. The net proceeds of \$4,169,516 (after payment of \$350,484 in underwriting fees, insurance and other issuance costs, as well as a \$347,225 deposit to the Bond Reserve Fund) were Revenue Bonds were removed from the Authority's financial statements. In addition, the trust payments on the Series 2003 Parking Revenue Bonds to and including October 1, 2033. The portion of the bonds maturing on or after October 1, 2017, is subject to redemption on or after October 1, 2016, and the bonds maturing on October 1, 2026 and October 1, 2033, are subject to mandatory sinking fund redemption. The advance-refunding met with the requirement of an in-substance debt defeasance, \$4,075,000 of the Series 2003 Parking an irrevocable trust with an escrow agent to provide for all scheduled interest and principal used to purchase state and local government securities. Those securities were deposited in In March 2006, the Authority issued \$4,520,000 in Parking Revenue Refunding Bonds to account assets are not included in the Authority's financial statements.

recorded a deferred loss on defeasance, principally representing the difference between the carrying value of the refunded bonds and the re-acquisition price, of \$208,060. This loss on defeasance is reflected as a reduction in bonds payable and is being amortized on a straight-As a result of the advance-refunding, the Authority increased its total debt service requirement by \$1,579,430, which resulted in an economic loss (difference between present value of the debt service payments on the old and new debt) of \$683,060. In addition, the Authority 2013 and 2012, was \$7,543. line basis over the life of the new debt. Amortization expense for the years ended June 30,

Bonds and 2003 Parking Revenue Bonds up to and including April 1, 2030 and October 1, 2033, respectively. The portion of Series 2013A Bonds maturing on or after April 1, 2017, is subject to redemption on or after April 1, 2016, and the portion of Series 2013B Bonds maturing on or after October 1, 2023, is subject to redemption on or after October 1, 2022. scheduled interest and principal payments on the Series 2001 Parking Revenue Refunding securities were deposited in an irrevocable trust with an escrow agent to provide for all net proceeds of \$28,204,066 (after payment of \$493,652 in underwriting fees, insurance and other issuance costs) were used to purchase state and local government securities. Those of \$18,840,000 and advance-refunded Series 2003 bonds in the amount of \$8,460,000. The 2013B Parking Revenue Refunding Bonds which refunded Series 2001 bonds in the amount In March 2013, the Authority issued \$19,295,000 in Series 2013A and \$9,030,000 in Series

value of the debt service payments on the old and new debt) of \$849,942. In addition, the Authority recorded a deferred loss on defeasance, principally representing the difference As a result of the advance-refunding, the Authority decreased its total debt service requirement by \$1,204,601, which resulted in an economic gain (difference between present This loss on defeasance is being amortized on a straight-line basis over the life of the new debt. Amortization expense for the year ended June 30, 2013, was \$15,147. between the carrying value of the refunded bonds and the re-acquisition price, of \$1,370,908

(A Component Unit of the City of Trenton, State of New Jersey)

NOTES TO FINANCIAL STATEMENTS

F. BONDS PAYABLE (CONTINUED)

Refunding Bond Issues (Continued)

Refunded bonds outstanding at June 30, 2013, are comprised of the following:

2006 Refunding Parking Revenue (Series 2003) 2013 Refunding Parking Revenue (Series 2001) 2013 Refunding Parking Revenue (Series 2001) 2013 Refunding Parking Revenue (Series 2003) 8.460,000 \$ 30,190,000

G. DEBT

Debt consists of garage debt with fluctuating payments due at varying intervals plus interest at approximately 4.7%. Amounts are payable semi-annually through July 2012.

Debt, net of current portion	Less current portion	Garage debt			Debt, net of current portion	Less current portion	Garage debt		
8		₩		ے	8		8		,
1	33,205	33,205	2011	June 30,		16,552	16,552	2012	June 30,
8		()	 		S	Ì	↔	_	
	ı		Additions		1	33 1	1	dditions	
8		€9	L		69	1	↔	L	
	16,653	16,653	Deletions			16,552	16,552	Deletions	
160	1	↔		var	69	1	€9	1	17924
	16,552	16,552	2012	June 30,			ı	2013	June 30,

H. COMMITMENTS AND CONTINGENCIES

financial statements. or contract problem of any kind have not been determined and have not been reflected in these The Authority's employees have agreed to be contracted with a local union. The effects of a labor

I. RELATED PARTY

A commissioner of the Authority is a member of the board of directors of Lafayette Yard Community Development Corporation (the "Corporation"). The Authority substantially funded the Corporation for \$7,370,359, all of which was reserved. This receivable and reserve has been fully written off due to the bankruptcy filing of the Corporation.

(A Component Unit of the City of Trenton, State of New Jersey)

NOTES TO FINANCIAL STATEMENTS

J. PENSION PLAN

separate records for each reporting unit, and accordingly, the actuarial data for employees of the Authority who are members of the plan is not available. the Department of the Treasury, State of New Jersey. The plan is funded annually based on the projected benefit method with aggregate-level normal cost and frozen initial unfunded accrued The Authority participates in the PERS of New Jersey, which is part of the Division of Pensions in The plan, which covers public employees throughout the state, does not maintain

ᄌ OTHER POST EMPLOYMENT BENEFITS ("OPEB") OTHER THAN PENSIONS

manner of administration are determined by the State Legislature. The Division of Pensions charges the Authority for its contribution. Three employees were receiving benefits as of June 30, The Authority participates in a cost sharing multiple-employer defined benefit PERS, which is administered by the State of New Jersey. PERS provides continued health care benefits to 2013, 2012 and 2011, respectively. The total cost for these post-retirement benefits, included in fringe benefits, were \$22,060, \$23,305 and \$30,068, respectively. employees retiring after twenty-five years of services. Benefits, contributions, funding and the Legislature. The Division of Pensions

Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295 Please refer to the State website, <u>www.state.nj.us</u> for more information regarding the plan. The PERS report may be obtained by writing to the State of New Jersey, Department of Treasury,

SUPPLEMENTARY INFORMATION

SCHEDULE OF OPERATING REVENUES, EXPENSES AND COSTS FUNDED BY OPERATING REVENUES COMPARED TO BUDGET

Total costs funded by operating revenues	Unreserved retained earnings	Capital outlays	Principal maturity	Other costs funded by operating revenues	Interest expense - garage debt	Interest expense - bonds	Total expenses	Bad debt expense	Miscellaneous expenses	Travel, meetings and workshops	Consulting Fees	Professional fees	Fringe benefits	Office expenses	Telephone	Insurance	Laundry and uniforms	Parking tickets	Facilities maintenance	Heat, light and water	Payroll	Expenses	Total revenues	Investment return, net	Rental income	Parking revenues	Revenues				
\$ 3,759,400	295,856	229,000	344,831		ž	1,566,713	1,323,000		8,200	11,400	129,400	81,500	202,000	24,500	24,000	135,000	2,500	4,000	137,500	135,000	\$ 428,000		\$ 3,759,400	35,000	24,400	\$ 3,700,000		Budget	(Unaudited)	-	
\$ 3,564,398	483,802	351,668	361,383		•	793,856	1,573,689	130,933	8,739	14,732	90,395	81,939	187,701	27,514	27,804	162,609	122	3,686	234,392	129,571	\$ 473,552		\$ 3,564,398	18,296	30,200	\$ 3,515,902		Actual	dited) Audited	Leal Filded	Voor Ended
\$ 3,530,856	(1,209,075)	460,029	987,291		628	1,601,139	1,690,844	70,800	3,874	13,090	120,325	85,271	236,870	25,416	27,945	160,961	1,561	6,260	158,962	172,739	\$ 606,770		\$ 3,530,856	(4,064)	26,567	\$ 3,508,353		Actual*	Audited		

^{*}Some numbers have been adjusted to conform with current year presentation.

PARKING AUTHORITY OF THE CITY OF TRENTON, NEW JERSEY SCHEDULE OF OPERATING REVENUES AND EXPENSES BY GARAGE

Year Ended June 30, 2013

					Warren &	
	Broad & Front	Lafayette	Liberty Commons	Merchant	Hanover	Total
Revenues						
Parking revenues	\$ 110,741	\$ 1,345,332	\$ 846,510	\$ 385,133	\$ 828,186	\$ 3,515,902
Rental income		7 ■		153	30,200	30,200
Investment return, net	3,692	3,727	3,576	3,650	3,650	18,296
Total revenues	114,434	1,349,059	850,086	388,783	862,036	3,564,398
Operating Expenses						
Payroll	21,246	160,171	98,921	90,823	102,392	473,552
Heat, light and water	25,611	43,897	7,218	5,540	47,304	129,571
Facilities maintenance	7,266	63,288	91,645	23,420	42,964	234,392
Parking tickets		1,638	1,638		410	3,686
Laundry and uniforms		8	8	8	98	122
Insurance	27,666	35,343	39,895	3,564	56,142	162,609
Telephone	1,762	9,398	5,928	3,101	7,615	27,804
Office expense	53	9,451	9,398	4,240	4,372	27,514
Fringe benefits	7,490	59,793	39,489	36,293	44,636	187,701
Professional fees	995	18,532	15,401	15,401	31,611	81,939
Consulting fees	1,212	24,517	21,042	16,109	27,515	90,395
Travel, meetings and workshops	1,343	1,735	1,735	1,735	8,184	14,732
Miscellaneous expense	290	654	654	654	6,486	8,739
Bad debt expense	78,533	-	47,500	(=)	4,900	130,933
Depreciation and amortization	274,381	266,524	267,471	9,002	104,469	921,846
Total Operating Expenses	447,847	694,950	647,942	209,889	489,098	2,495,535
Non-Operating Revenues (Expenses)						
Bond interest income	16,471	34,144	10,069	10,185	10,185	81,055
Interest expense	(225,007)	(191,961)	(255,304)	(34,057)	(87,526)	(793,856)
Loss on asset impairment	(3,503,307)		-	-		(3,503,307)
Total Non-Operating Expenses	(3,711,843)	(157,817)	(245,234)	(23,872)	(77,341)	(4,216,108)
Net (Loss) Income	\$ (3,770,876)	\$ 762,815	\$ 224,381	\$ 164,023	\$ 400,066	\$ (3,147,245)

ROSTER OF OFFICIALS

Walter Smith	OTHER OFFICIAL	Duncan Harrison	Anne LaBate	Scott Rice	Melody P. Freeman	Joyce Kersey	Andrew Worek	Harry Reyes	AUTHORITY COMMISSIONERS
Chief Operating Officer		Commissioner	Commissioner	Commissioner	Commissioner	Commissioner	Vice Chairman	Chairman	POSITION